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| **Title**  | Performance report  |
| **Author** | Emma Freda, Chief Executive Officer  |
| **Date of meeting**  | 17 September 2025 |
| **Purpose of paper**  | To comply with contractual obligations  |
| **Summary**  | This paper provides a performance update and is intended to provide the board with assurance and compliance with contractual obligations and statutory functions. |
| **Action**  | ISAB is asked to discuss and note the contents of this document.  |